



Landcare
Australia



Annual
Report

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Contents

Annual Report 2013

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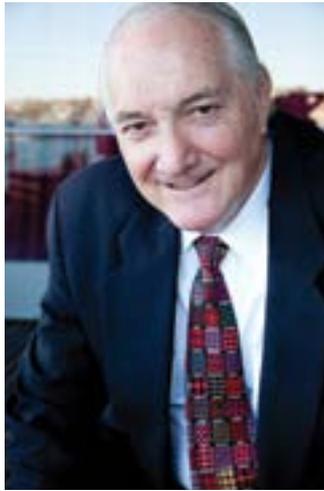
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Chairman's message

04

The 2013 financial year was one of significant change for Landcare Australia Limited. My predecessor, Jerry Ellis, stepped down as Chairman, and Heather Campbell moved on from her role as CEO. I would like to take this opportunity to thank them both for their years of service to Landcare Australia and the Landcare movement. In April we also welcomed Tessa Jakszewicz, our new CEO, to the team.

As well as significant change, the year has also been one of collaboration and celebration.

Landcare Week 2012 set the scene for the key biennial celebration of Landcare with the National Landcare Conference and Awards taking place in Sydney. These events showcase the diversity, passion and importance of Landcare and the individuals and groups that make up the movement.

One of my first roles as Chairman was to speak at the launch of the magnificent biodiversity project and partnership, Living

Landscape, in October 2012. A project which will see significant habitat restoration and connectivity in the Shoalhaven region of New South Wales, it is also a stellar example of what can be achieved when organisations work together towards a common objective.

Living Landscape is just one project funded through a generous bequest from New South Wales businessman, Mr Raymond Borland. Mr Borland's bequest has also funded 13 community group projects across the state and the Durness Borland Landcare Corridor project in the Myall Lakes region of New South Wales.

The past year also saw a continuation of Landcare Australia's close working relationship with Government departments at both Federal and State level. The team at Landcare Australia worked closely with the Federal Government Department of Agriculture to enhance its work raising awareness of Landcare. A major achievement was the development of the LIFE campaign, including the community service announcement which is still running on national television.

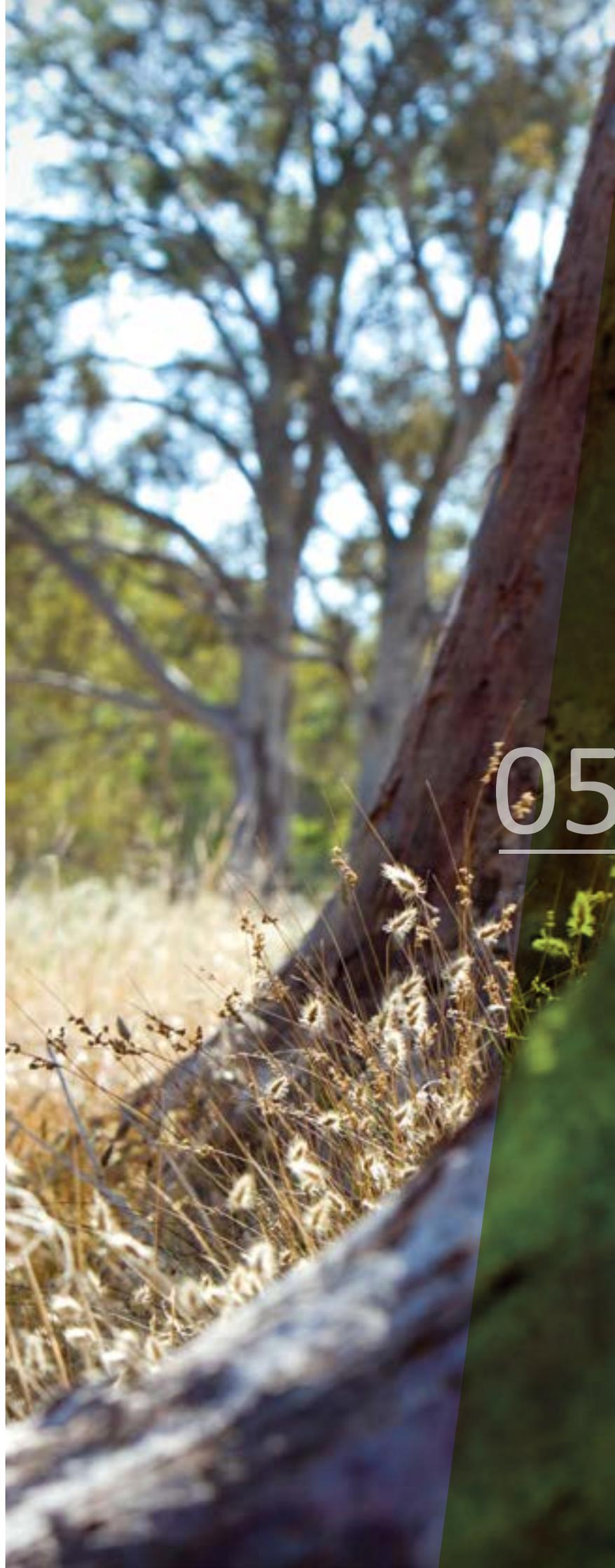
Landcare Australia successfully leveraged government funds with corporate in-kind support to secure services valued at more than three times the amount of funding received. Landcare Australia also continued to engage with the corporate sector to secure funding and support for the Landcare movement, which resulted in over \$2m of funding being distributed to 463 diverse projects across the country.

I wish to thank our corporate and government supporters and partners for their ongoing and vital support of Landcare, which enables Landcare Australia to continue to support the Landcare movement and advocate on its behalf.

Thank you also to the Landcare Australia Board of Directors and Advisory Council for their support and assistance during my first year as Chairman, and I look forward to continued collaboration and celebration on behalf of Landcare into the future, particularly in 2014 when we will celebrate our 25th anniversary.



Campbell Anderson
Chairman
Landcare Australia





I joined Landcare Australia in April 2013 and assumed leadership of a team committed to supporting the Landcare community and delivering results for our corporate and government partners. I am proud to be leading the organisation responsible for managing the iconic 'caring hands' brand and part of a movement with such a strong tradition in Australia.

In 2013, Landcare Australia continued to successfully secure and distribute funding to the Landcare movement. During the current financial year, we were able to generate \$2.66m in cash from corporate partners despite an increasingly competitive not-for-profit sector.

Landcare Australia continued to deliver a range of services to the Landcare movement under an agreement with the Australian Government Department of Agriculture, Fisheries and Forestry (now the Department of Agriculture). These included the creation of the LIFE (Landcare is For Everyone) campaign, production of the quarterly Landcare in Focus publication and delivery of the 2012 National Landcare Awards.

CEO's message



We also continued to support the Landcare community in many ways outside of funding support from the Australian Government and beyond the scope of our corporate partnerships. These include monthly newsletters, social media profiles and websites, Coastcare activities, helpline support and developing resources and initiatives to help the Landcare community promote its own activities and engage new volunteers.

In 2013, the Landcare Australia team responded to changing demands from our corporate partners, in particular, a need to deliver more comprehensive reporting on funding outcomes. There is an ever growing need to provide products that are visible and resonate with our partners' customers and employees, while demonstrating clear benefits that align with their business objectives.

There are too many highlights to list them all here, but a few notables were the growth of corporate environmental volunteering more than tenfold since FY2012, the launch of the LIFE campaign and the diversity of on-ground projects funded through non-government funding.

In 2014, we will be celebrating 25 years of Landcare as a national program. We look forward to celebrating past and present achievements and also focussing on future opportunities. In particular, for Landcare Australia to be the 'glue' connecting and energising corporates, government and the wider community to focus on the next 25 years of Landcare and what we can collectively achieve to further enhance the environmental values and productivity of our land.

In closing, I would like to say thank you to our corporate and government supporters. Without your contributions we would not be able to support the Landcare community in its work protecting, restoring and sustainably managing Australia's natural environment and its productivity. Also, a thank you to the Board, Advisory Council, the team at Landcare Australia and the wider Landcare community for making me feel so welcome and your commitment to the cause.

A handwritten signature in black ink, appearing to read 'Tessa Jakszewicz'. The signature is fluid and cursive.

Tessa Jakszewicz
CEO
Landcare Australia

About

Landcare Australia Ltd

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Landcare is a grassroots movement that harnesses individuals and groups to protect, restore and sustainably manage Australia's natural environment and its productivity.



A key focus of Landcare Australia's activities is to be an advocate for the Landcare movement by promoting its achievements and successes to the wider public through campaigns including Landcare Week, the Landcare Awards and community service announcement campaigns.

Landcare Australia also provides a number of support services such as dealing with Landcare queries from the general public, maintaining a national directory of Landcare

groups, and developing resources to help the Landcare community promote its work and engage new volunteers.

By working closely with government and corporate partners, Landcare Australia is able to support and fund projects across the whole spectrum of Landcare, ranging from sustainable agriculture to environmental education initiatives, revegetation and habitat restoration.

« Landcare Australia Limited is the leading not-for-profit organisation responsible for raising awareness and funding to support the Landcare movement. »»



The caring hands an Australian icon

Landcare is an iconic brand with 78% of the Australian population recognising the Landcare logo, according to a 2013 survey conducted by Roy Morgan. It is unique in its representation of a diverse movement that covers both the agricultural and environmental spheres.

Landcare Australia is the custodian of this reputable brand and its sub-brands, Junior Landcare and Coastcare, and carefully manages the use of the associated trademarks.

To ensure these brands maintain their value and reputation, Landcare Australia works with the Landcare movement, the business community and Government to manage the way in which they are used.

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Landcare is the primary brand and an umbrella for all groups and organisations that are part of the movement, including Coastcare, Junior Landcare, Bushcare, Dunecare, sustainable farming groups, and many others. Landcare originated when

the National Farmers Federation and the Australian Conservation Federation came together to encourage Government to commit to the emerging movement, and was established as a national program by the Commonwealth Government in 1989.



Landcare

Coastcare is a community of groups and organisations caring for the coast. The initial Coastcare program was established by the Australian Government in 1995 and there are over 700 Coastcare groups registered on the National Landcare Directory.

These groups tackle issues relevant to their local areas including dune erosion, loss of native plants and animals, storm water pollution and control of human access to sensitive areas.



Coastcare

Junior Landcare is a program designed to encourage young people to play an active role in ensuring the safe future of their environment. Launched in May 1998, Junior Landcare recognises that the contribution of young people to the land is vital and can be

integrated into wider education through in-school programs linked to the curriculum. This program educates about the importance of sustaining the land at a young age, fostering the next generation of Landcarers.



Junior Landcare

Raising awareness

Since its inception, Landcare Australia has developed a suite of extremely valuable and engaging communication channels which allow effective and strategic communication with both the Landcare movement and the wider public.

As well as communicating to the Landcare movement, Landcare Australia regularly creates resources and project kits for Landcare groups to help them raise their own profile by promoting their activities, projects, events and stories. Housed on the Landcare Australia website, a range of promotional templates can be downloaded, as well as a media kit for both Landcare and Junior Landcare.

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01. Landcare in Focus

01. Landcare in Focus

Published quarterly, Landcare in Focus is a 12-page, full colour newspaper distributed with the weekly suite of Fairfax Agricultural Media newspapers: The Land, Stock and Land, Farm Weekly, Stock Journal, Queensland Country Life and North Queensland Register.

Funded by the then Department of Agriculture, Fisheries and Forestry through Caring for our Country, Landcare in Focus has a circulation of 140,000 and a readership of 350,000, with almost 8,000 hard copies of each edition distributed to Landcare groups and networks. The publication is also available online through [landcareonline](http://landcareonline.com.au) and farmonline websites.

The editorial content of the publication is managed by Landcare Australia and contains a mix of submissions from the Landcare community, project case studies, stories from Landcare Australia's government and corporate partners, and news and opportunities relevant to the Landcare community.

In August 2012, a bumper 16-page edition was published to highlight the 2012 National Landcare Awards and Conference, and included a profile of each of the 88 National Landcare Awards finalists who had progressed from the 2011 State & Territory Landcare Awards.



Awards celebrate the bigger picture

THE State and Territory Landcare Awards are open for non-care recipients, offering dedicated assistance to inspire those within and outside the movement with their own passion. Landcare awards recognise individuals and groups. National Landcare Awards are one of their best opportunities to inspire those within and outside the movement with their own passion. Landcare awards recognise individuals and groups. National Landcare Awards are one of their best opportunities to inspire those within and outside the movement with their own passion.

2013 State and Territory Landcare Award Categories

- Individual Landcare Award
- Landcare Facilitator or Coordinator Award
- Innovation in Sustainable Farm Practices Award
- Partnerships with Landcare Award
- Junior Landcare Team Award
- Wildlife AgriBusiness Innovative Young Landcare Leader Award
- Indigenous Land Management Award
- Coastcare Award
- Identify Landcare Innovative Community Group Award
- Visit www.landcareonline.com.au for more information, criteria and entry terms. Entries close on June 30, except for the Northern Territory, where they close on August 31.



Spotlight vital for change

CHHS Scott, winner of the 2012 National Individual Landcare Award, said that winning the award was a "great honour". As well as being a committed hands-on Landcarer in the NSW mid-north coast, where he lives, Mr Scott has for years worked at a state and federal level "telling the Landcare story" to politicians and bureaucrats. It was this advocacy and representation that earned him the award. "To be selected from among the amazing finalists was important recognition, not just for me but for the teams I work with at a state and local level," he said. "The award was also valuable in a really practical way: the publicity that winning a national award generated has highlighted our local activities, attracting appreciation and support for what we do in and with our community."

olution

those dealing with issues that are current. "Due to the enthusiasm of grower groups involved, there are over 80 roles on the Ag Excellence Alliance website—far more than expected. "We're actually getting groups wanting to us now wanting to be involved in the project, so it has become a complete turnaround," Mr Scott said. "At the start of the project we were really pushing to get people involved."

continued on p2



Landcare Australia's new CEO

Landcare Australia has appointed Ms Jakszewicz as the new Chief Executive Officer, replacing Helen Campbell who held the position from 2009. Ms Jakszewicz began her new role on April 22. Ms Jakszewicz brings a wealth of experience across a number of sectors. For the past six years, Ms Jakszewicz has been Deputy CEO with the Australian Climate and Ecosystems Cooperative Research Centre in Tasmania, where she played an integral role in securing funding and leading the organisation's science team. Ms Jakszewicz also holds the position of non-executive director on the Board of Hydro Tasmania, Australia's largest renewable energy business and water manager. Prior to her current roles, she held senior management and marketing roles within the information technology and telecommunication industries in both Australia and the UK. Ms Jakszewicz's previous experience ranges across industry, the not-for-profit sector and research into environmental sustainability, all of which have been informed by her MBA and Master of Science qualifications.

She is very well placed to lead Landcare Australia Limited in the important role of promoting the Landcare ethic and assisting the movement through the clearing of resources and support for projects.

ndanon'



This isn't just one short-term project, she said. "It's a commitment for the future."

and admitting, "I've never given to the Australian people the Bond family in 1993. The perspective for public education is the arts and the Shullavien movement.

are

g international scientist will join other high-profile farmers and people at the National Landcare Awards being held in interest in and whole living and food that Australia can towards a productive rural and

dedicated the producers and officers will be able to bring to the challenges and opportunities in Landcare. Landcare delegates with about and the approaches to new and discuss the Landcare and social issues panel presentations sports field and a broad Australia and national reference Landcare is and the position of other energy

new generation ideas

properly management plan and from the Murray farm in the Northern Territory. The state's early knowledge and benefits to equity and social well-being, and of natural energy, and through the use of non-

2013 State & Territory Landcare Awards Now Open!

02. Social media

02. Social media

Over recent years, Landcare Australia has built a number of successful social media profiles which allow it to advocate on behalf of the Landcare community to engage the wider public and provide avenues for the promotion of Landcare's achievements and successes.

These profiles are growing steadily in popularity with the number of Twitter followers increasing by 89% in FY2013, the Facebook audience growing by 43% and the number of lifetime views on Landcare Australia's YouTube channel up 84%.

With over 4,000 fans on Facebook, over 5,000 followers on Twitter and almost 35,000 views on YouTube, Landcare Australia's social media profiles provide a springboard for Landcare

groups and networks to reach a larger and wider audience with their news than through their own profiles.

Reaching almost 30,000 people, Landcare Australia's suite of e-newsletters provide a monthly digest of news for the Landcare community, schools, and government and NRM agencies. With targeted and relevant content, Landlink, the Junior Landcarer and the Coastcarer, are popular communications tools for three diverse audiences. A survey conducted by Landcare Australia of the Landcare community in March 2013 found that 81% of those surveyed subscribe to Landcare Australia's e-newsletters and 57% of those circulate them to their networks.

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Landcare Connections – Getting started in social media

In 2013 Landcare Australia published a manual for members of the Landcare community who are either thinking about starting to use social media, or who have been using it for a while but would

like to learn more.

Funded as part of a social media strategy by the then Australian Government's Caring for our Country program through the Department of Agriculture, Fisheries and Forestry, the manual uses relevant examples to help groups get the most out of Facebook, Twitter and YouTube.

Including information on how to engage followers, create content, and interact with other social media users, the manual is an extremely useful resource for the Landcare groups, networks and organisations out there who want to get social!



03. Web sites

03. Websites

Landcare Australia's websites are key information hubs for those keen to learn more about Landcare, how to get involved and how to connect with a group or network in their own community. The Landcare LIFE website was launched in September 2012, forming the online component of the LIFE community service announcement campaign, a multi-channel campaign to raise awareness of the diversity and importance of Landcare. The website is an interactive resource to assist the Landcare community in the promotion of events, project stories and volunteering opportunities and requests.

The Landcare, Junior Landcare and Coastcare websites contain information on funding opportunities, project case studies, Landcare events and news, while also providing a range of resources for groups, including a media kit, social media manual, branded promotional resources and the National Landcare Directory. In FY2013, these websites attracted an average of 33,690 page views a month.

Visitors to these sites look for information about funding, volunteering and finding a local group, as well as information about Landcare Australia's corporate partners and ways to get involved.



Campaign highlights

2012 National Landcare Awards

Organised by Landcare Australia, the 2012 National Landcare Awards took place on September 4th in the Sydney Convention and Exhibition Centre.

Emceed by Landcare ambassador, Catriona Rowntree, the Landcare Week celebration was also attended by former Prime Minister, the Hon. Bob Hawke AC, then Minister for Agriculture, Fisheries and Forestry, the Hon. Joe Ludwig, and Landcare ambassador, Jack Thompson AM.

Partners and supporters of Landcare Australia that came on board as category sponsors or to provide in-kind support for the event included Be Natural, Carlton United Breweries, Fairfax Agricultural Media, Taylors Wines, Westpac and Woolworths.

The Awards ceremony celebrated the work of the Landcare community across twelve diverse categories, including Coastcare, Urban, Indigenous and Innovation in Sustainable Farm Practices. Fourteen awards in total were presented at the event, including the publicly

voted, People's Choice Award, and the inaugural Bob Hawke Landcare Award, which was won by New South Wales dairy farmer, Lynne Strong.

Winning projects include Running Creek Feed Test Station based in Rathdowney, Queensland, which won the Australian Government Innovation in Sustainable Farm Practices Award for its work giving the cattle industry the means to produce more beef with less grass or grain. Western Australia's North Dandalup Primary won the Westpac Education Award for its extensive integration of environmental education into the school's curriculum and into the culture of the school and wider community, while Megan Rowlatt of Illawarra Youth Landcare in New South Wales won the Be Natural Young Landcare Leader Award for her work recruiting young people into the Landcare community.

Matt Arkinstall from Running Creek Feed Test Station was delighted his Landcare work was recognised at a national level.

"I feel very honoured, because looking at the quality of candidates that we were up against, it was a very strong field. Landcare is about caring for the land so you leave it in a better condition than when you arrived on it, and basically just protecting it for future generations," he said.

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> Campaign
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Bequest program

Bequests made to Landcare Australia can benefit Australia's environment for many generations to come. Work carried out by Landcare volunteers not only helps our environment, protects our native habitat and sustains our farmland, but also makes a substantial contribution to the social well-being of communities around Australia, both now and into the future.

Recent bequests received by Landcare Australia have contributed to significant projects focussing on integrating agricultural productivity with conservation, habitat restoration and increasing biodiversity.

New South Wales businessman, Mr Raymond Borland, made a significant bequest to Landcare Australia for use restoring degraded non-urban lands and non-tidal river systems in the state.

In Queensland, Mrs Gillian Dally's bequest has enabled the Barron Catchment Care group to undertake significant rehabilitation work near the Barron River. A bequest from Mr Kenneth Milburn is being used to minimise the risk of weed dispersal and prevent the establishment of potentially invasive exotic plant species across the Kosciuszko National Park in New South Wales.

Living Landscape

2012 saw the launch of the second major project funded through the bequest from Mr Raymond Borland.

Taking place over four years, Living Landscape will increase biodiversity and reconnect native habitat at Bundanon, an 1100 ha property gifted to the Australian people by the artist, Arthur Boyd and his family, in the Shoalhaven River catchment of NSW.

The project is a partnership between Landcare Australia, Bundanon Trust, Greening Australia, Southern Rivers CMA and SKM and was launched in Sydney in October 2012 by the Hon. Simon Crean MP, Minister for Regional Australia, Regional Development and Local Government Minister for the Arts at the time.

Approximately 50,000 visitors, students and environmental volunteers annually participate in Bundanon programs and benefits from Living Landscape will extend well beyond the property through community engagement and education.

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> Campaign
Highlights
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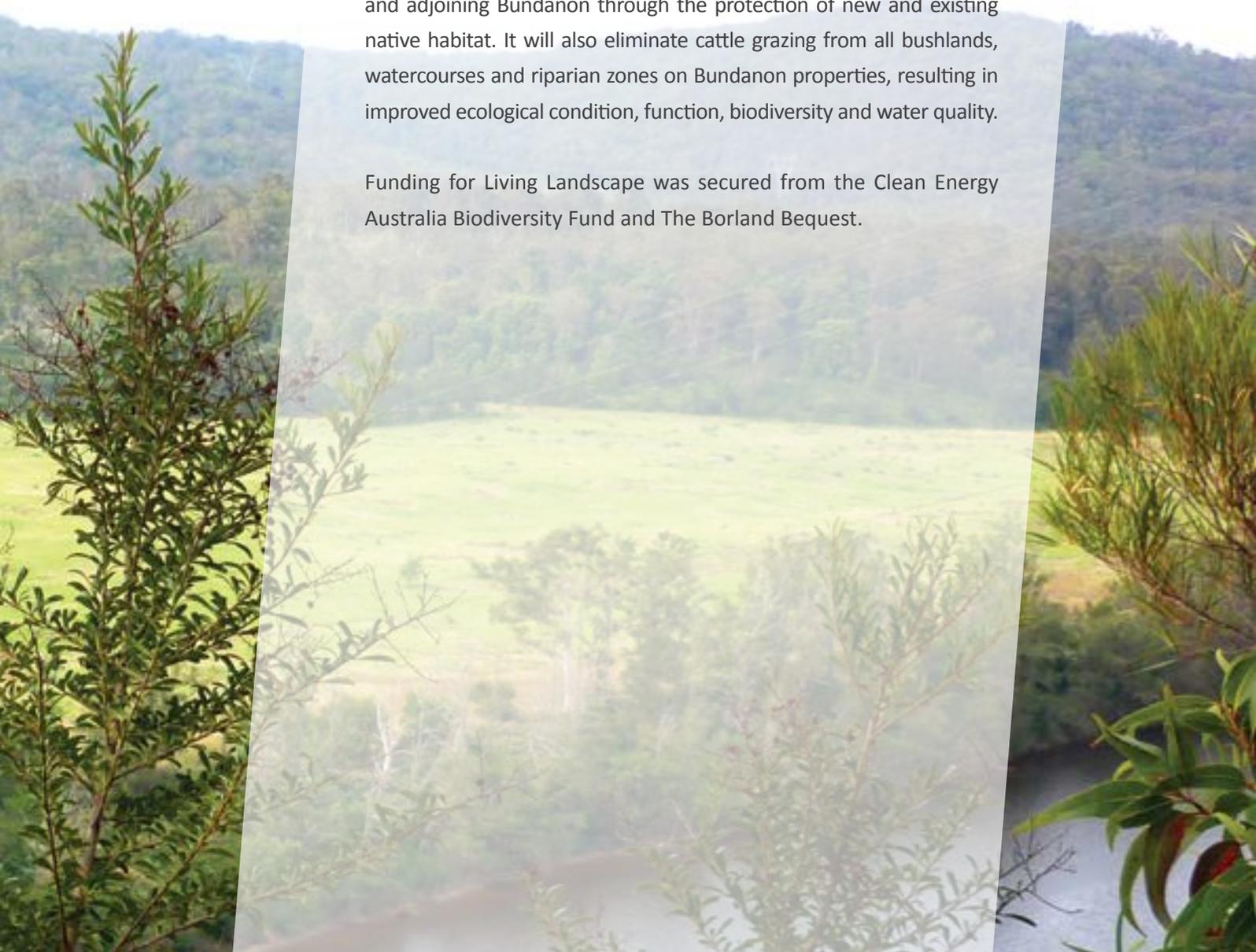
CEO of Bundanon Trust, Deborah Ely, believes the project to be unique for a cultural institution.

“Living Landscape demonstrates the leadership role the arts can play in foregrounding the importance of the Federal Government’s commitment to the protection of the environment for future generations,” she said.

“This project will increase biodiversity and reconnect native habitat in the Shoalhaven River catchment of NSW, achieving long-term benefits for the local environment.”

The project will reconnect currently fragmented landscape within and adjoining Bundanon through the protection of new and existing native habitat. It will also eliminate cattle grazing from all bushlands, watercourses and riparian zones on Bundanon properties, resulting in improved ecological condition, function, biodiversity and water quality.

Funding for Living Landscape was secured from the Clean Energy Australia Biodiversity Fund and The Borland Bequest.



Middle Head Corporate Challenge

Landcare Australia hosted over 100 volunteers from 15 companies at Middle Head Rescue, a corporate environmental volunteering challenge held at Middle Head in Sydney Harbour National Park during National Volunteer Week in May 2013.

The volunteers worked together with seven National Park Rangers to remove 40 square metres of noxious weeds from three sites at the Middle Head precinct of Sydney Harbour

National Park, and contribute more than 500 hours of intensive bush regeneration work.

The event was supported by the Foundation for National Parks and Wildlife, a community partner of Landcare Australia, and government partner, NSW Parks and Wildlife.

Sydney Harbour National Park Ranger, Mel Tyas, was delighted with the volunteers' efforts.

“With an extra 113 people on-site working side by side with a team of our regular volunteers, over 500 extra hours of bush regeneration activities was undertaken with such a great result - a massive clearing of a range of weeds including garden escapees such as lantana, asparagus fern and African olive tree. Our regular volunteers, field staff and park rangers saw an impressive difference and we appreciate the support in caring for this beautiful park.”

Mel Tyas



LIFE – Landcare is for Everyone

Funded by the then Department of Agriculture, Fisheries and Forestry through the Caring for our Country program, LIFE – Landcare is for Everyone, was launched during the 2012 National Landcare Conference.

The community service announcement campaign uses 3D animation to illustrate the diversity and importance of Landcare, demonstrating how vital it is because the land is the reason we exist and the reason we continue to survive.

Promoting the concept that whether you live in a city or a one pub town, on the beach or on a station, in the Top End or the Island State, there is a way for you to get involved with Landcare and get involved with LIFE.

The campaign comprises two-minute and one-minute TV commercials, a radio ad voiced by Landcare ambassador, Jack Thompson, print and online advertising and a website.

Landcare Australia worked to secure significant pro-bono support from a number of generous collaborators to make the idea a reality. The concept was developed by advertising heavyweight, Mark Collis, renowned for his involvement with the creation of WWF's Earth Hour campaign, with the animation by the team at Mighty Nice, whose other clients include the Red Cross, ABC, and The Girl Effect. The accompanying website was developed by With Collective.

The website provides opportunities for the Landcare community to share their stories, promote their events and post volunteer opportunities. It also provides up to date information on environmental campaigns and funding opportunities for groups and organisations.

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L.I.F.E

Landcare Is For Everyone

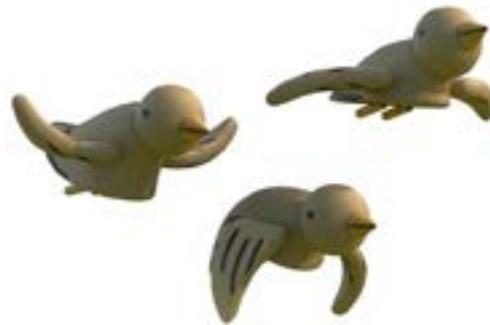
The two-minute TV ad won ad of the month in an online poll on popular advertising industry website, Mumbrella, with a range of positive comments received from the website users.

“The Landcare ad highlights the need for everyone to do something to help the environment and the world we live in. Great ad.”

“The Landcare ad says it all. LIFE – Landcare Is For Everyone! So true and the ad has captured everything. Well done!”

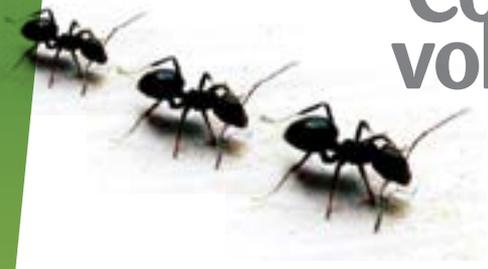
“Thought the Landcare ad was terrific. A great message given by cute little characters.”

Continuing to build on the success of the campaign, in 2013 Landcare Australia developed a 30 second version of the TV commercial focussing on the theme of caring for the land through sustainable agriculture, with animation agency MightyNice.



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Corporate
volunteers
engaged **3,000+**

FY2013

Landcare Australia

by number

Average number of
Landcare queries dealt
with on a monthly basis

602



463
Projects
funded

15,443

Average number of
monthly visitors to LAL
WEBSITES

Corporate
Environmental
Volunteering
events hosted

160+





11,289 Junior Landcare groups and schools registered on the National Landcare Directory



27,000+
E-newsletter subscribers



Workplace Giving contributions

\$129,000+



Awareness of Landcare among Australians

78%

25



5,273



Landcare groups registered on the National Landcare Directory



9,000+

Social media audience



Funded Projects

In addition to Government-sponsored initiatives such as the Landcare Awards which recognise the important work of some of the 6,000 groups nationwide – as well as bequests, donations and Workplace Giving – Landcare Australia was able to fund 463 projects in FY2013 thanks to our corporate partners.

The funding from our partners allows us to continue to support the Landcare movement in its vital work protecting, conserving and restoring our natural ecosystems.

During FY2013 we distributed \$2.03m to a range of projects, including eleven sustainable agriculture projects worth over \$165,000, Junior Landcare grants for hundreds of creative and educational school gardens, and a range of innovative and significant community and business-led projects.

As the snapshots in the following pages illustrate, from conservation in the Murray-Darling to a unique and innovative Conservation Landbank, community gardening for young people at risk and sustainable farming research, the projects funded by our corporate partners are as diverse as the landscapes they cover.

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PROJECTS
\$9,372

45
PROJECTS
\$327,133

38
PROJECTS
\$207,697

83
PROJECTS
\$179,274

107
PROJECTS
\$670,194



27

20
PROJECTS
\$61,929

146
PROJECTS
\$513,672

18
PROJECTS
\$57,272



Project highlights

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SUPPORTING SUSTAINABLE AGRICULTURE

\$165,000 in funding was distributed to 11 sustainable agriculture projects across five states through the Woolworths Fresh Food Future open grants program in FY2013.

In northern Queensland, Herbert Cane Productivity Services (HCPS) was funded to run a project which made use of traditional sugar mill by-products, such as mill mud and mill ash, to develop more robust sugarcane farming systems in the region. The by-products are a valuable source of nutrients, but the relatively high cost of transport often results in more concentrated use in sugarcane fields closer to the sugar mills.

HCPS established demonstration sites throughout the district in late 2012 and began comparing rows where low rates of mill mud were applied to those with higher rates. Samples of mud and ash were then collected over a three to four month period and sent away for analysis to gain a better understanding of nutrient content over a season.

The organisation has produced a fact sheet based on the project for growers in the

area which outlines the benefits of using new technology to apply mill ash and mud mixtures directly into the furrow between sugarcane rows or banded on the row. The new application method has allowed growers to apply half the rate of mill by-product than has been traditionally used, enabling their economic use at much larger distances from the mill. The reduced rates also have significant environmental benefits for water quality and the Great Barrier Reef. The research has proven that this clever use of a by-product can also assist with improving both soil structure and general soil health.

Projects funded through the Fresh Food Future Program address important issues that impact on the supply of fresh food to Australia consumers, including improving water use efficiency, nutrient management and the carbon footprint of farming.



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> Project
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HANDS-ON LEARNING EXPERIENCES FOR KIDS

St Francis of Assisi Primary School in Canberra is one of many schools which received a Coles Junior Landcare Garden Grant in FY2013.

The funding allowed the school to build a sustainable traditional indigenous bushtucker and medicinal garden on a neglected dry and weedy area. Guided by ACT Indigenous Landcare Facilitator, Darren Chong, year six environment leaders and indigenous students led the planning, building, planting and continued care of the Ngunnawal Know How garden, which encouraged student involvement and an understanding of the land from an indigenous perspective.

The project also provided an avenue for the students to engage with teachers, the wider school community, other schools and experts in indigenous natural resource management.

Previously prone to erosion and weed infestation, the regenerated area is now flourishing and includes a water tank to improve sustainability, and a corridor of native plants to attract indigenous fauna to the area. The garden now forms a practical part of the curriculum, teaching kids not only about indigenous bush tucker but also how to sustainably care for their local environment.

Other projects funded as part of this hugely popular Junior Landcare program include sensory, waterwise and veggie gardens, as well as worm farm, recycling and composting projects, providing students with a variety of hands-on outdoor learning experiences.



COMMUNITY VOLUNTEER SPIRIT PROTECTS BIODIVERSITY

Victorian community group, Friends of Kings Billabong, formed in 1990 with the aim of conserving the flora and fauna of its local wetland which sits on the Murray River.

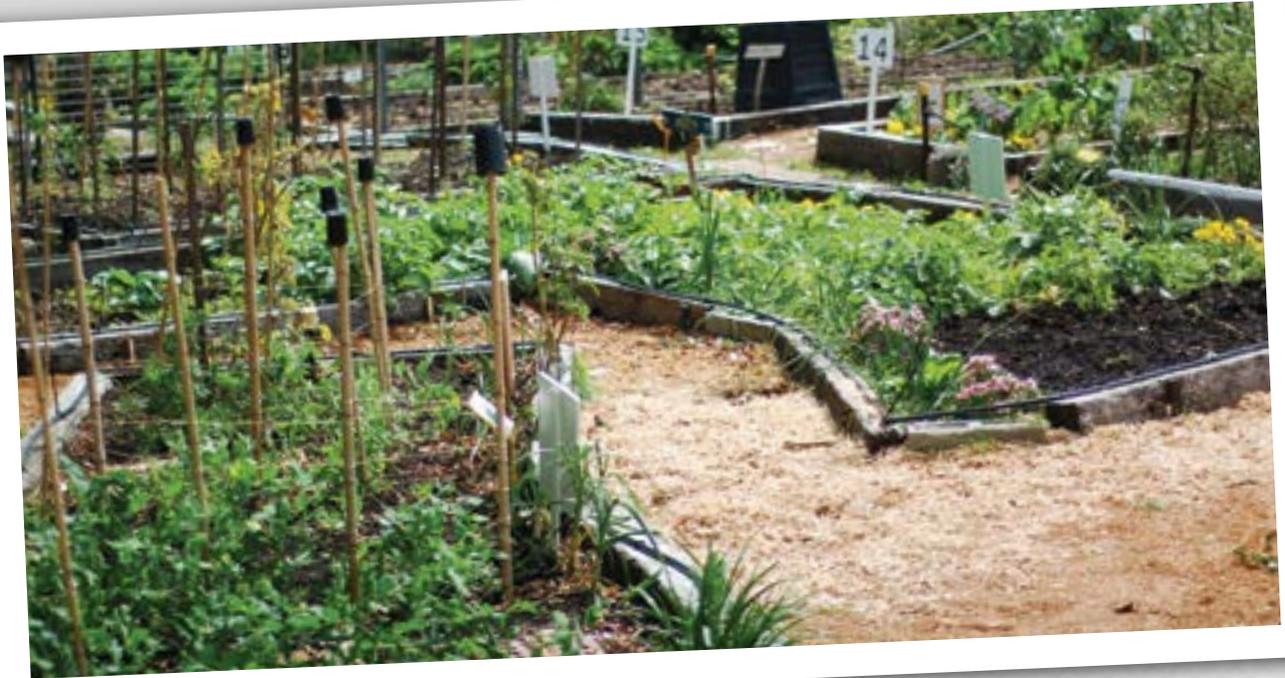
The group received a funding boost from the Qantas Foundation to support revegetation works, pest control, the building of boardwalks, and the development of signage. Kings Billabong Park is a Murray tourist attraction, with about 150,000 visitors each year and an important wetland which is home to nearly 200 species of birds and diverse native flora and fauna, some of which is endangered.

Funding from Qantas Foundation and Victorian Landcare grants complimented on-ground assistance from Parks Victoria to help the volunteer group build 140 metres of boardwalk and rehabilitate two hectares of wetland.

President of Friends of Kings Billabong, Tressna Martin, greatly appreciated the funding boost which helped the group undertake such vital work.

“The local community and our volunteer group would like to thank the Qantas Foundation for helping us to protect this wonderful wetland. This area gets inundated with water quite a lot, but this funding boost now means that people still have access without harming native habitat for the many species of waterbirds that live on the billabong including Whistling Kites and Swamp Harriers.”

As well as ecologically significant, the area is also culturally significant, being part of Country for the Nyeri Nyeri, dating back thousands of years, with scar trees and middens evident. The boardwalks are now helping protect the natural flora and fauna of this noteworthy reserve, while still allowing visitors to access this recreational treasure.



GARDEN PROJECT BRINGS COMMUNITY BACK TO NATURE

Local youths near Newcastle in New South Wales are being supported and mentored in a program at the local Habitat in Harmony Community Garden.

Funded through the Be Natural Landcare Grants program, the 'Greening 'n' Growing' youth project has seen a strong partnership develop between a number of community based organisations, with fantastic results.

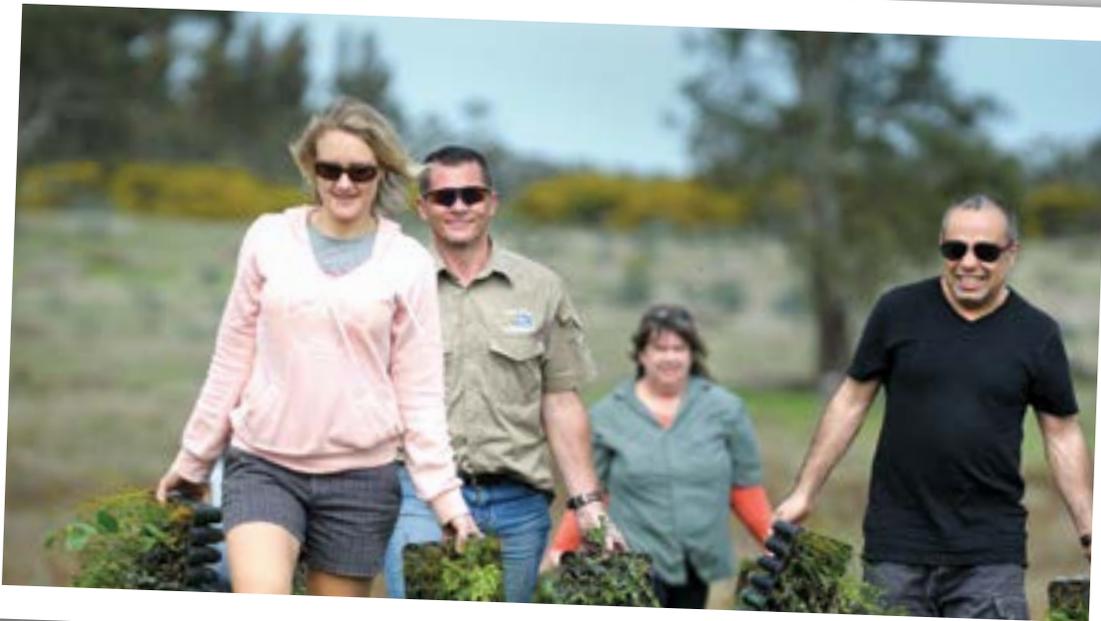
The project came about in response to local neighbourhood centre and school staff witnessing a number of children experiencing learning difficulties and disengagement from the school and local community. In 2012, the consortium of community organisations supported a group of young people who were identified as 'at risk' and would benefit from outdoor activities.

A group of young people have since been working in the community garden each Friday and continue to attend regular workshops and working bees. As part of the program, the group of young Landcarers focused on

rejuvenating a previously underutilised section of the community garden and have transformed it into a new native habitat area. The group designed the layout, and got their hands dirty weeding, mulching and planting over 400 native tube stock. A parent of one of the participants commented that her son had a noticeable lift in confidence since getting involved in the project and the community garden had become like a second home.

Belmont Neighbourhood Centre Manager, Sheena Harvey, recognises the difference the project has made to the young people involved and the local community.

"We are so honoured to be a recipient of a Be Natural Landcare grant. The vibrancy of youth has long been missing from our community garden and this project allowed us the opportunity to build a local relationship once again."



EMPOWERING LOCAL COMMUNITIES WHILE INCREASING BIODIVERSITY

Across Victoria's West Wimmera region, five properties equivalent in size to 464 MCGs make up bankmecu's Conservation Landbank. It is also home to Victoria's most iconic, yet endangered bird, the south-eastern red-tailed black cockatoo.

The Landbank sits within the broader framework of the Habitat 141 landscape scale conservation project which is reconnecting habitat from the outback to the ocean. Bankmecu established the project in 2008 to offset carbon emissions from car loans financed and biodiversity loss from the construction of new homes financed.

Through Landcare Australia's partnership with bankmecu, Landcare Australia works with the Kowree Farm Tree Group to manage the on-ground work on the properties, while Trust for Nature provides advice on property purchases and develops land management plans.

Each property purchased by bankmecu and 'deposited' into the Conservation Landbank is selected because of its significant biodiversity conservation value, and in FY2013 its size increased by 167 hectares with the purchase of the fifth property, Boorooopki. Approximately

80 hectares of revegetation was completed in FY2013, comprising of 40 hectares each of seedlings and direct seeding.

As well as this revegetation work providing valuable habitat for native and endangered fauna, it also proves to be a fantastic source of engagement for community groups and schools based in the region.

Each local group that takes part in revegetation activities on the Landbank receives funds based on the number of trees planted, thereby providing them with a way to raise much needed funds for their clubs, schools and sporting groups.

Development of the bankmecu Conservation Landbank also owes thanks to the ongoing support of bankmecu customers, who collectively own this magnificent natural asset.

& Partners & supporters

Corporate partners



The Australian Home Heating Association (AHHA) is the peak industry body representing manufacturers, retailers, installers and maintenance companies of the solid fuel heating industry. The AHHA supports Landcare Australia by paying a license fee for the use of our logo and funded an urban forest project in Victoria's Bentleigh Secondary College in FY2013.

bankmecu responsible banking™ Bankmecu is Australia's first customer owned bank and has purchased five properties in Western Victoria to create a private land conservation project. Working with Landcare Australia and associated partners, the project aims to offset the loss of biodiversity associated with bankmecu's operations and contribute to its commitment to carbon neutral operations. The project sits within the broader framework of Habitat 141, a landscape scale conservation project reconnecting habitat from the outback to the ocean.



Be Natural produces a range of cereals and cereal, fruit, nut and trail bars. Since 2010, it has supported 66 Landcare groups across Australia. In 2012 Be Natural increased its support of Landcare Australia by funding 21 exciting Community Garden projects and sponsoring the Be Natural Young Landcare Leader Award category in the National Landcare Awards. In FY2013 the partnership expanded to include the funding of 10,000 trees and assist with the development of community projects across Australia.



BPAY partnered with Landcare Australia to launch a campaign in 2012 to encourage people to save trees by making the switch to paperless billing. The BPAY View product seeks to eliminate paper bills by sending bills electronically, directly to your online banking. The 'Last Paper Bill Auction' saw the last paper bill of a number of Australian celebrities go under the virtual hammer, while raising funds for Landcare projects. Billyrambija Landcare group in NSW and Friends of Burke Road in Ivanhoe, Victoria, received project funds through this campaign.

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> Partners
& Supporters
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CitiPower and Powercor Australia are electricity distributors across

Melbourne and through central and western Victoria. They have partnered with Landcare Australia to support school and community conservation projects and events throughout Victoria since 2003. This long-standing partnership enables the Landcare movement to continue their work for the benefit of the broader community and provides CitiPower and Powercor Australia with an opportunity to contribute to the environmental, social and economic prosperity of communities in their network areas.



Clover Technologies Group has been a supporter of Landcare Australia since July 2000 and is the world's largest collector and recycler of mobile phones, inkjet and laser cartridges. The organisation donates \$2 to Landcare Australia for every box of empty toner cartridges returned through its CartCollect program. This funding has supported a range of Landcare and Coastcare revegetation, conservation and education activities.



In 2007, Coca-Cola announced it would "return to nature and

communities an amount of water equivalent to what is used in finished beverages" by the year 2020. Coca-Cola South Pacific has partnered with Landcare Australia since 2006 to deliver Landcare projects and education initiatives to improve water quality in waterways and wetlands. 13 local community watershed projects were funded during FY2013 and 147 corporate volunteers contributed 509 hours to a range of Landcare projects.



Coles has been a proud partner of Landcare

Australia since 2001. The Coles Junior Landcare Garden Grants program has provided grants of up to \$1,000 to schools and youth groups to help create gardens in their grounds or community. These programs encourage students to learn about the environment through 'outdoor learning' and interaction. Each year approximately 300 projects are awarded a Coles Junior Landcare Garden Grant.

**HOLDEN**

Holden has been a major partner of Landcare Australia since 2002 and supports projects aimed at restoring public areas and parks in the vicinity of Holden's major facilities. In 2010 the partnership was further extended through Holden HELP, the Holden Environment Landcare Partnership, a program that aims to rebuild native habitats affected by natural disasters in South Australia, Victoria, and Queensland. Holden also provides in-kind support of seven vehicles to Landcare groups and organisations.

**Jemena**

Jemena builds, owns and maintains major electricity, gas and water assets. The Jemena and Landcare Australia partnership provides support and assistance to improve and raise awareness of Australia's rich and diverse natural environment. This is achieved through education and awareness activities, support of Landcare projects, and Jemena employee participation in communities in which Jemena operates. In March 2013, Landcare Australia worked with Jemena to organise the 'Live. Grow. Explore' community day at Melbourne's Woodlands Historic Park which kicked off a three-year regeneration project at the site.



Mount Barker Chicken supports an ecological reconnection project between the Porongurup and Stirling Ranges in Western Australia, funded through part of the proceeds of the sales of its free range products. Over 100km of fencing has been constructed over a three year period enabling the re-establishment of native vegetation on 50 ha of degraded land. A new two year project that incorporates additional revegetation and fauna and flora survey work has now commenced.



Neutrogena® Naturals is a range of naturally derived skin care products. It sees its new partnership with Landcare Australia as perfectly aligned with its key principles, values and commitment to real results and long-lasting change for the cause of protecting clean water. The partnership aims to repair and protect waterways and support is being provided for three water improvement projects along Australia's east coast.



Since 2003 Qantas has partnered with Landcare Australia to support water quality and habitat restoration projects in regional locations, and to help Landcare support communities that had been affected by natural disasters. In FY2013 Qantas supported four innovative Landcare projects and became a Landcare Awards sponsor of the Qantas Landcare Innovative Community Group Award category. The Qantas Green Team includes employees who actively participate in Landcare corporate environmental volunteering activities and Landcare groups across Australia.



Spicers is Australia's largest paper merchant. In partnership with Landcare Australia, the Spicers 'Recreate' Program supports community groups across the country in their efforts to restore and maintain degraded landscapes. Funds are generated to support these state-based restoration projects through sales of the Revive Recycled Paper range. Since 2004, Spicers has contributed over half a million dollars to Landcare projects and Spicers employees and customers have dirtied their hands by participating in planting events all across Australia each year.





that was easy:

Staples Australia is part of the world's largest office supplies company. During FY2013 Staples supported the Staples Junior Landcare Go Green grants program which funded 17 environmental projects involving over 4,000 students and children across Australia. Go Green projects aim to bring about education in environmental issues, including projects that promote sustainability and recycling initiatives and help improve the local school and community environments. Staples employees were involved in Landcare Australia's Corporate Volunteer Challenge events.



Turf Australia is the representative body of the Australian turf industry. In FY2013 Turf Australia rolled out the second year of the Perfect Patch of Green Program. This program will support the Junior Landcare community by refreshing, rebuilding, or reviving 15 school's recreational areas across Australia with natural turf and helping educate children about the importance of time spent outdoors enjoying what our beautiful natural environment has to offer.



Telstra partnered with Landcare Australia in 2012 to encourage and support employees to actively volunteer with Landcare groups across Australia. Since August 2012 more than 2,000 Telstra employees have volunteered. This on-ground work assists Landcare groups across Australia to regenerate and repair our precious landscape. The participating employees have made a great contribution towards Telstra's target of 6,000 volunteer days by June 2014. Telstra is also a proud Workplace Giving Partner of Landcare Australia, matching employee donations dollar for dollar.



With over 5,000 km of rail corridors across Victoria, VicTrack understands the importance of working with Landcare Australia and the network it represents to maximise their on-ground conservation activity. Through its sponsorship of Landcare's Grassroots Program, VicTrack funds an extensive program to protect and restore native grasslands in and around the railway corridors of Victoria.



Westpac has been a major partner and a critically important supporter of Landcare Australia since 1998. Building on Westpac’s commitment to education and the development of Australia’s future leaders, the organisation has proudly sponsored the Education category in the 2011 and 2012 Landcare Awards and in 2013 came on board as a sponsor of the Westpac Agribusiness Innovative Young Landcare Leader category. In 2012, Westpac Foundation awarded Landcare Australia a major grant to fund seven community nursery projects across the country.



Yates is a producer of gardening products, including seeds and fertilisers. Yates donates a percentage of sales from its Nature’s Way range of products to Landcare Australia, and is also a key supporter of Landcare Australia through Junior Landcare programs. This includes grants for schools and youth groups, as well as the popular Yates Junior Landcare growing challenges and Yates Junior Landcare Backyard Challenge. These programs aim to help young people connect with the land and learn more about how plants grow.



Woolworths
Australia's fresh food people

Woolworths has partnered with Landcare Australia since 2007. In 2010, Woolworths and Landcare Australia revised the partnership to help protect Australia’s future food supply. Woolworths recognise that higher input costs, climate change and a rising population have the potential to impact on food supply and consumption and the Fresh Food Future Program is an ongoing investment to fund and promote new projects that improve the sustainability of the food supply chain.

Workplace Giving partners and corporate supporters include:

- | | |
|--------------------------------------|------------------------|
| Australian Gas and Light (AGL) | NWMS Ltd |
| Australian Securities Exchange (ASX) | Qantas Airways Limited |
| CSL | Rabobank |
| CSR | Royal Bank of Canada |
| Deutsche Bank | Royal Bank of Scotland |
| Key Industries | Roy Morgan Research |
| Konica Minolta | Schneider Electric |
| KRAFT Foods Australia | Telstra |
| OneSteel | The Litmus Group |
| Orica | VMware |
| PwC | Yum! Brands |

In-kind supporters



Fairfax Agricultural Media is a specialist agricultural and regional publisher that serves rural and regional communities in Australia. It supports Landcare Australia by publishing and distributing the official Landcare movement publication, Landcare in Focus, at reduced rates. Content for Landcare in Focus is developed by Landcare Australia and the publication helps the Landcare movement connect with other groups around Australia and share knowledge.



Grant Thornton is an international accounting firm which provides audit and accounting services to Landcare Australia on a reduced fee and pro bono basis. Grant Thornton, through its Social Responsibility Committee, also supports Landcare projects through staff participation in corporate environmental volunteering days and by donating monies raised from fundraising events held by the firm.



HERBERT
SMITH
FREEHILLS

Herbert Smith Freehills is one of the world's leading law firms. The Australian-based practice provides general legal advice to Landcare Australia Limited on a pro bono basis. Herbert Smith Freehills provides legal support on a wide range of issues including governance, contract law and trademarks.



Taylors Wines is one of the oldest family-owned wineries in the Clare Valley, South Australia. It supports Landcare Australia and the Landcare movement by providing in-kind support for Landcare conferences, awards and special events.



mightynice.com.au

MightyNice is an animation agency which provided pro-bono support to Landcare Australia for the production of the Landcare LIFE campaign.



Government partners



Australian Government
Department of Agriculture

The Australian Government Department of Agriculture (previously known as the Department of Agriculture, Fisheries & Forestry) provides funding to enable Landcare Australia to provide key services to the Landcare movement such as the development of the LIFE awareness campaign, delivery of the National Landcare Directory, Landcare publications, Landcare Awards and Landcare Week activities. The aim of these initiatives is to increase awareness and involvement in Landcare activities and provide support the Landcare movement.



Australian Government
Department of the Environment

The Australian Government Department of Environment (previously known as the Department of Sustainability, Environment, Water, Population and Communities) funded Landcare Australia to manage and promote the Coastcare Award as part of the 2011 and 2012 Landcare Awards cycle.



The Victorian Department of Environment and Primary Industries (DEPI), Community Engagement and Landcare team supports Landcare Australia's Victorian operations. This support has contributed to Landcare Australia's success in delivering corporate funding and community support for a diverse range of Landcare projects across the state.



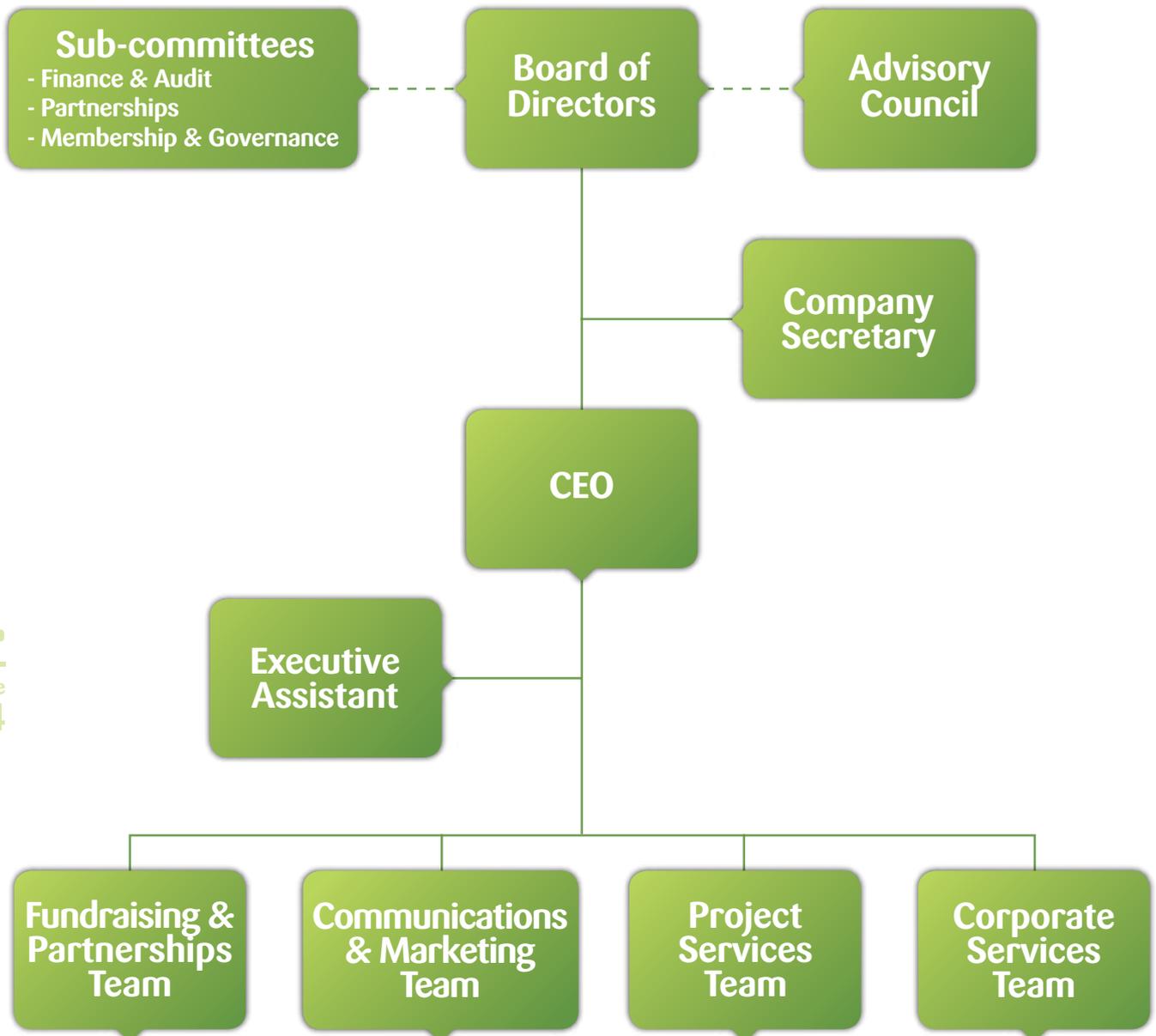
**Department of
Agriculture and Food**



The Department of Agriculture and Food (WA) is a strong supporter of Landcare Australia, providing crucial infrastructure support for the West Australian Landcare office, promotion of Landcare and its important role in achieving environmental sustainability.



Governance



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> Governance
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Landcare Australia Limited (LAL) is a company limited by guarantee. It has charitable institutional status and is endorsed for charitable tax concessions and as a deductible gift recipient. Landcare Australia is governed by a Board of Directors which meets quarterly. The Board has established board committees to oversee particular aspects of Landcare Australia's operations. These committees are listed and described below. The Board is also supported by an Advisory Council which consists of members of the wider Landcare community.

Board of Directors

Campbell Anderson, Chairman

Campbell Anderson was appointed Chairman of LAL in 2012. Previous to this he had much exposure to Landcare through his career as an executive in the resources industry for over 30 years. Campbell was chief executive of mining company, North Ltd, during the 1990s, when North was one of Landcare's largest corporate supporters. He was also President of the Business Council of Australia between 1998 and 2000.

Alex Arbuthnot AM

A dairy farmer from Victoria's Gippsland region and member of Nambrok Landcare Group, Alex Arbuthnot was awarded an Order of Australia Medal in 1998 for services to agriculture and Landcare. Alex was the first dairy farmer to be elected President of the Victorian Farmers' Federation in 1989 and was awarded the National Farmers' Federation Award of Honour in 2012. He is currently Chair of Agribusiness Gippsland Inc and the National Blackberry Taskforce.

Brigid Dowsett

A qualified bush regenerator, Brigid Dowsett first became involved in natural resource management as a volunteer over 30 years ago. Employed by the Australian Conservation Foundation developing policy on natural resource issues, she later served for seven years on its National Council. Brigid also

spent many years on the Nature Conservation Council of NSW Executive Committee, and has been a member of numerous Advisory Committees including State Stormwater and Sydney Water Corporate Customer Council.

Peter Hay

Peter Hay is currently a non-executive director of Alumina Ltd, Australia & New Zealand Banking Group Ltd, GUD Holdings Ltd, Myer Holdings Ltd and Newcrest Mining Ltd. Previously CEO of Freehills Australia from 2000 to 2005, Peter has a background in company law and investment banking advisory services, and has had significant involvement in advising governments and government-owned enterprises. He has also been a part-time member of the Australian Government Takeovers Panel since 2009.

Graham Jennings

Graham Jennings was appointed Westpac's Chief Executive of Commercial and Agribusiness Banking in 2007 overseeing a balance sheet exceeding \$22 bn and a team of 400 bankers in regional Australia. His banking career began at Bank of New South Wales (now known as Westpac) in Perth 40 years ago, and previous roles include General Manager of Westpac's Private Bank. Graham is a Fellow of the Australian Institute of Bankers.

Governance

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> Governance
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Hume Macdonald

A primary producer breeding stud cattle in South Australia, Hume Macdonald has been involved with the South Australian Landcare Committee and successor State Government organisations for over twenty years. Previously he worked with Westpac for 39 years and as an executive consultant with Ernst & Young. Hume was previously Chair of the Mt Lofty Ranges and Greater Adelaide Interim Integrated Natural Resource Management Group and currently chairs the Brukunga Mines Remediation Board.

Peter Sutherland

With over 30 years experience in water and natural resource management, Peter Sutherland has held senior executive roles in both public and private sector organisations. Peter has chaired the National Water Recycling Guidelines Committee and was Deputy Commissioner on the Murray Darling Basin Commission. He was also a member of the Basin Plan Development Working Group to advise the Murray Darling Basin Authority, and the Prime Minister's Land Management Task Force, among others.

Governance Changes

Jerry Ellis AO resigned his position as Chairman of the Board of Directors on September 5th 2012 and was replaced by Campbell Anderson. Pam Brook, Dr John Williams and Kim Chance resigned from the Advisory Council.

Finance & Audit Committee

This Committee is responsible for the review of Landcare Australia's performance against the business plan, including operating and revenue budgets, and forecasts. It also assesses the financial, commercial and risk aspects of operations and liaises with the external auditors.

Members

Hume Macdonald (Chairman)
Campbell Anderson
Jerry Ellis AO (resigned 5 September 2012)
Graham Jennings

Membership and Governance Committee

This Committee meets as required to make decisions on Board and Advisory Council matters.

Members

Campbell Anderson (Chairman)
Alex Arbuthnot
Jerry Ellis AO (resigned 5 September 2012)
Peter Hay
Hume Macdonald

Partnerships Committee

(formerly Sponsorship Committee)

This Committee is responsible for policy, advice on corporate partner issues, logo use and licensing guidelines. It is also responsible for the direction and strategy for the raising of funds, Board level contacts, resources and industry knowledge, and evaluation and assessment.

Members

Peter Sutherland (Chairman)
Campbell Anderson
Brigid Dowsett
Jerry Ellis AO (resigned 5 September 2012)
Peter Hay
Scott James
David Stringfellow

Advisory Council

The Advisory Council is made up of representatives from state and territory Landcare bodies, State and Federal Governments, the National Farmers Federation and the Australian Landcare Council.

The role of the Council is to consider and make recommendations to the Board, on topics including the relationship between the Landcare movement and LAL, and the performance of LAL in relation to its objectives.

Members

Peter Sutherland (Chairman)
Campbell Anderson
Alex Arbuthnot
Maureen Bennett
Pam Brook (resigned 10 March 2013)
Gerry Butler
Kim Chance (resigned 24 February 2013)
Brett de Hayr
Brigid Dowsett
Jerry Ellis AO (resigned 5 September 2012)
Sue Ferguson
Peter Hay
Graham Jennings
Michelle Lauder
Gerry Leach
Hume Macdonald
Margaret Scott
Mandi Stevenson
Dr. John Williams

Company Secretary

The Company Secretary is responsible for legal and statutory compliance on behalf of the Board. The Company Secretary is Johnny Teong for LAL, Landcare CarbonSMART Pty Ltd, and Borland Holdings Pty Ltd.

Auditors

The Auditors for LAL and its subsidiaries are Grant Thornton Australia.

Financial highlights

During the current financial year, Landcare Australia received total funding of \$1.4m from the Australian Government Department of Agriculture, Fisheries and Forestry (now the Department of Agriculture) to deliver a series of activities to support the Landcare movement.

We also generated \$2.66m in cash from corporate partners and provided \$2.03m of funding to 463 on-ground projects. A further \$150k in cash was also received from the Australian Government Department of Agriculture for funding the inaugural Bob Hawke Landcare Award. During the current financial year, there was also increased revenue from rental income, fee-for-service income, and a tax refund. The expenditure was lower in the current year, due mainly to a few exceptional items incurred in the previous year, including loss from the sale of investments and the roll-out of a number of significant projects funded by corporate partners.

Overall, the financial performance for the current financial year has improved by \$2m over the previous year, and the net assets and cash position of the company continue to be maintained at a satisfactory level.

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> Financial
Highlights
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Financial summary

Statement of comprehensive income	FY2013	FY2012
for the year ended 30 June 2013	\$'000	\$'000
Revenue from government grants and corporate sponsorship	4,536	4,368
Other income	814	512
Total revenue	5,350	4,880
Employee benefits expense	(1,334)	(1,315)
Depreciation and amortisation	(16)	(60)
Project support, advertising and promotion	(3,582)	(4,436)
Office and contractor expenses	(431)	(496)
Other expenses	(434)	(481)
Loss on sale of investments	-	(492)
Total expenditure	(5,797)	(7,280)
Surplus/(Deficit) for the year	(447)	(2,400)
Other comprehensive loss		
Net change in fair value of investment property	-	(80)
Total comprehensive loss for the year	(447)	(2,480)

Statement of financial position	FY2013	FY2012
as at 30 June 2013	\$'000	\$'000
Current assets		
Cash and cash equivalents	8,087	7,720
Trade and other receivables	379	726
Assets held for sale	1,560	2,335
Total current assets	10,026	10,781
Non-current assets		
Property, plant and equipment	44	34
Other non-current assets	64	-
Total non-current assets	108	34
Total assets	10,134	10,815
Current liabilities		
Trade and other payables	161	131
Employee entitlements	82	116
Other liabilities	770	1,001
Total current liabilities	1,013	1,248
Total liabilities	1,013	1,248
Net assets	9,121	9,567
Equity		
Retained earnings	9,121	9,567
Total equity	9,121	9,567

Statement of cash flows	FY2013	FY2012
for the year ended 30 June 2013	\$'000	\$'000
Cash flows from operating activities		
Receipts from customers	5,812	4,702
Interest received	349	412
Payments to suppliers and employees	(6,544)	(6,903)
Dividends received	-	17
Net cash used in operating activities	(383)	(1,772)
Cash flows from investing activities		
Proceeds from sale of investments	775	3,248
Payments for property, plant and equipment	(25)	(20)
Net cash received from investing activities	750	3,228
Net increase in cash held	367	1,456
Cash at beginning of year	7,720	6,264
Cash at end of year	8,087	7,720



**Landcare
Australia**

**A full project report and financial report
are available to download from
www.landcareonline.com.au**